GAP Analysis (Charter and Code Checklist)

Case number: 2018NO350695

Name Organisation under review: University of Bergen Organisation's contact details: Muséplassen 2, Bergen

Date endorsement charter and code: 05/11/2018

GAP Analysis overview

The Charter and Code provides the basis for the Gap analysis. In order to aid cohesion, the 40 articles have been renumbered under the following headings. Please provide the outcome of your organisation's GAP analysis below. If your organisation currently does not fully meet the criteria, please list whether national or organisational legislation may be limiting the Charter's implementation, initiatives that have already been taken to improve the situation or new proposals that could remedy the current situation. In order to help the organisation's recruitment strategy, a specific self-assessment checklist is provided for Open, Transparent and Merit-Based Recruitment.

European Charter for Researchers and Code of Conduct for the Recruitment of Researchers : GAP analysis overview

- Status: to what extent does this organisation meet the following principles?
- Implementation (++ , +/- , -/+, --) :
 - ++ fully implemented
 - +/- almost but not fully implemented
 - -/+ partially implemented
 - -- insufficiently implemented
- GAP: In case of --, -/+, or +/-, please indicate the actual "gap" between the principle and the current practice in your organisation.
- **Implementation impediments**: If relevant, please list any national/regional legislation or organisational regulation currently impeding implementation.
- Initiatives undertaken/new proposals: If relevant, please list any initiatives that have already been taken to improve the situation and/or new proposals that could remedy the current situation.

Status

1. Research freedom

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations:

National regulations on research freedom:

1. The Universities and University Colleges Act (link) Section 1-5, promotes and protects professional freedom.

Institutional regulations on research freedom:

2.Ten ethical principles for the University of Bergen (link) § 1: "Creativity is an important precondition for scientific progress. This requires academic staff to have great freedom to design their own work tasks, as required by the position. This freedom is, nonetheless, not absolute, and it is first and foremost the academic staff's responsibility to exercise this creativity in a way that serves the interests of the academic discipline, the institution and society ingeneral. Academic staff thus have the freedom to choose their own research topics, hypotheses, sources and methodology. They have the freedom and responsibility - to communicate the results of their academic activities, via publication at their own choice, in teaching or by other means."

- 3. Regulation on handling of employees' rights to the results of work and research at UiB (link)
- 4. UiB's Strategy for 2016-2022 (link)

++ fully implemented

2. Ethical principles

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

Implementation	GAP / Implementation impediments
++ fully implemented	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:
	National regulations on ethical principles: 1. The Research Ethics Act (link) has the objective of strengthening the research ethical work in Norwegian research by establishing by law the responsibility of researchers and research institutions. 2. The Norwegian Health and Research Act (link) provides the framework for medical and health research on humans, human biological material and/or health data. 3. The Norwegian Biotechnology Act (link) ensures that medical use of biotechnology is utilized for the good of people in accordance with principles of respect for human dignity, human rights and personal integrity and without discrimination on the basis of hereditary qualities, based on the ethical norms embodied in our western cultural heritage. 4. These Acts give mandates to the Norwegian National Research Ethics Committees (link), the Regional Research Ethics Committees (REC) (link) and the National Commission for the Investigation of Research Misconduct (link).
	Institutional regulations on ethical principles: 5.Ten ethical principles for the University of Bergen (link) § 2: "Academic competence and professional reputation must be used for purposes which are compatible with the research communities' norms for good research practice. Quality and quality

assurance of research results and teaching are not only in the employee's own interest, but are also the basis for the institution's reputation. The institution's name may not be used in a way that might damage or diminish

Initiatives

proposals

undertaken/new

Status

Implementation

GAP / Implementation impediments

confidence in its academic activities - or raise any justified doubts concerning its academic responsibility. Researchers must be aware of, and - when necessary - account for any limitations in their own competence and academic perspective."

Initiatives undertaken/new proposals

3. Professional responsibility

Initiatives

undertaken/new

proposals

Implementation

GAP / Implementation impediments

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
++ fully implemented	UiB already fulfills the principle by practicing in accordance with national and institutional regulations. It is a goal to further develop the institution's practice in this area through new measures in the Action Plan.	Proposed remedial measures in UiB's action plan for professional responsibility (positive deviation): Scientists shall follow basic ethical principles
	National regulations on professional responsibility: 1. The Universities and University Colleges Act (link). Universities have a responsibility to society with respect to dissemination of results of research. 2. Patent act (link) regulates intellectual property rights. 3. The Copyright Act (link) regulates copyright (text, audio, images),	and have a professional responsibility for socially relevant research and the protection of research results. Researchers at UiB exercise great professional responsibility in accordance with the requirements.
	including citation. 4. The Health and Research Act (link), Research Ethics Committees (REC) (link) and The Personal Data Act (NSD) (link)regulates approval of research projects. Institutional regulations on professional responsibility:	UiB participates in the collaborative project "Research integrity in Norway (RINO)" (link), which is intended to survey the prevalence of dishonest and debatable research
	5. Ten ethical principles for the University of Bergen (link) §§ 2 and 3. § 3: "Academic work follows and respects the research community's standards for good research practice,	practices at Norwegian universities, university colleges and research institutions.
	as drawn up by the Norwegian National Research Ethics Committees. Questions of independence, academic integrity and verifiability are of key importance. Employees should arrange their activities and work in a way that ensuresprofessional integrity, and which - when necessary - allows	The project provides new knowledge that may be used in UiB's Action Plan, or subsequent revisions. For example, consideration should be given to strengthening

for external documentation that this is

also observed. The recognition that

ethics training for supervisors, and how

Status

Implementation

GAP / Implementation impediments

reality is complex, that the individual subjects have limitations, and that academic knowledge is also uncertain, should be a central aspect of all communication."

- 6. Regulation on handling of employees' rights to the results of work and research at UiB (link).
- 7. Action plan for cooperation with working life 2018-2022 (link) contains UiB's priority areas for socially relevant research.

Initiatives undertaken/new proposals

researchers should report misconduct.

4. Professional attitude

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations:

National regulation on professional attitude:

- 1. Norwegian Social Science Data Services (NSD) (link), privacy protection solutions that help research to comply with the GDPR.
- 2. Regional Committees for Medical and Health Research Ethics (REK) (link), shall give preliminary approval to medical and health research projects, general research biobanks and exemption from the confidentiality obligation for other types of research.
- 3. The Norwegian National Research Ethics Committees (link).

++ fully implemented

5. Contractual and legal obligations

Implementation	GAP / Implementation impediments
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:
++ fully implemented	National regulations on contractual and legal obligations: 1. The Norwegian Universities and University Colleges Act (link) contains rules on academic freedom and the application of scientific and artistic methods and outcomes, both in the teaching of students in their own activities at large and in public administration, cultural life and business. 2. The Norwegian Civil Servants' Act (link) regulates the employment conditions for employees in the university sector. 3. The Personnel Handbook for State Employees (link) contains: - personnel policy guidance and priorities - an overview and interpretation of key laws, collective agreements and administrative provisions on appointment, pay- and working conditions, termination of employment and co-determination in state employment conditions. - the Ministry's principle decisions and guidelines drawn up on the basis of practice - templates and guides. Institutional regulations on contractual
	Institutional regulations on contractual

Institutional regulations on contractua and legal obligations:

Initiatives

proposals

undertaken/new

4. Regulation on management of employees' rights to the results of work and research at the University of Bergen (link)

6. Accountability

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations:

National regulations on accountability:

1.The Norwegian Research Ethics Act (link)
Section 4 applies to researchers' duty of care
to ensure that all research is done in
accordance with recognised research ethical
norms. This also applies during preparations
for research, reporting of research and other
research-related activities.

Institutional regulations on accountability:

2.Ten ethical principles for the University of Bergen (link) § 6:

interdisciplinary collaboration takes place in order to develop the institution. Research cooperation seeks loyalty and openness in

The university has the objective that

relation to colleagues and governing bodies.
The individual should consider carefully
whether decisions and initiatives in his or her

own interests are compatible with the preconditions for cooperation with others.

The individual must also consider issues

relating to confidentiality in the shared interests of collaboration, but so that this is clearly flagged if a project or researchactivity appears to be in conflict with the relevant ethical research guidelines. It is also part of academic tradition to promote a culture of collaboration in which academic disagreement can be expressed freely without being perceived as disloyalty.

++ fully implemented

7. Good practice in research

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
++ fully implemented	National regulations on good research practices: 1. The Norwegian Working Environment Act (link) shall ensure a working environment which provides the basis for a health promoting and meaningful work situation, which provides complete protection against physical and psychological harm, and with a standard of welfare that is at all times consistent with the technological and social development in society. 2. The Norwegian Health and Research Act (link) Chapter 7 regulates the storage and processing of health data. 3. The Norwegian Personal Data Act (link)	

8. Dissemination, exploitation of results

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
++ fully implemented	UiB already fulfills the principle by practicing in accordance with national and institutional regulations: Institutional regulations on the dissemination and exploitation of results: 1. The university's open access policy (link) UiB's policy for open access to research results was adopted in 2012. The University's policy and arrangements with Open Access (link). 2. Action plan for cooperation with working life (link) UiB's action plan for cooperation with working life 2018-2022 contains priority areas for research, innovation, dissemination and communication. 3. BTO (link) works to develop innovation and commercialisation of research in the Bergen region	

9. Public engagement

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations:

Institutional regulations on public engagement:

- 1. The Action plan for communication (link) containing priority areas for UiB to be an international research university based on academic freedom, critical thinking and curiosity-driven research. Our expertise shall be of benefit to society and science. Knowledge shall be democratised, and when social decisions are taken, UiB's expertise shall be recognised and utilised. 2. Action Plan for cooperation with working life (link) which contains the priority areas for UiB to contribute to society and a changing working life that demands complex solutions, a solid knowledge base and interdisciplinary perspectives. Through research of high international quality, basic education, continuing-and further education and cluster collaboration, UiB equips our candidates so that they can contribute relevant expertise and innovation to the society of today and the future.
- 3. Ten ethical principles for the University of Bergen (link) § 5 :

The general public's confidence in the university is for the common good. University staff must practice transparency both externally and internally in their own activities where this is necessary to ensure the credibility and reputation of the institution, the academic environment and the individual. Tranceparancy is also a willingness to describe external work or other external contacts in response to reasonable queries. In order to clarify any potential conflicts of interest, in all publications from the university the sources of financing and any possible ownership should be disclosed.

++ fully implemented

10. Non discrimination

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations. It is a goal to further develop the institution's practice in this area through new measures in the Action Plan.

National regulations on non-discrimination:

1. Act relating to equality and a prohibition against discrimination (Equality and Anti-Discrimination Act) (link)
2. Act relating to the Equality and Anti-Discrimination
Ombud and the Anti-Discrimination Tribunal
(Equality and Anti-Discrimination Ombud Act)
(link)

Institutional regulations on non-discrimination:

3. Diversity and inclusion
Action Plan (link). UiB is
actively engaged in promoting
equality and diversity. No-one
shall experience
discrimination on the basis of
gender, ethnicity, national
origin, language, religion and
beliefs, functional abilities,
sexual orientation, gender
identity or age.

Proposed remedial measures in UiB's action plan for non-discrimination (positive deviation):

Employers of researchers shall not discriminate against researchers in any way on the basis of gender, age, ethnicity, national or social origin, religion or belief, sexual orientation, language, disability, political convictions or social or economic conditions.

UiB is actively engaged in promoting equality and diversity. UiB's action plan for diversity and inclusion sets requirements that no one shall experience discrimination. In accordance with the regulations, the diversity perspective is to be safeguarded in announcements, but there are still few scientists being recruited from disadvantaged groups.

++ fully implemented

11. Evaluation/ appraisal systems

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations

National regulations on assessment systems:

1. Regulations concerning appointment and promotion to teaching and research posts (link), Chapter 2 contains the procedure and criteria for improving evaluation committees for promotions in teaching and research positions.

National regulations on assessment systems:

++ fully implemented

- 2. Regulations for the degree of Philosophiae Doctor (PhD) at the University of Bergen (link)
- 3. At UiB, annual staff interviews are a step in targeted management and employee development. Staff interviews shall be linked to the organisation's strategic plans and should be a real and results-oriented management tool to achieve established goals. The interview is an important arena for clarifying expectations to achievements, providing mutual feedback and insight into each other's work situation and addressing the working environment in the workplace. The interview should further be used to uncover competence needs, change and development.

Recruitment and Selection - please be aware that the items listed here correspond with the Charter and Code. In addition, your organisation also needs to complete the checklist on Open, Transparent and Merit-based Recruitment included in a separate section, which focuses on the operationalization of these principles.

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12. Recruitment

Implementation GAP / Implementation impediments

Initiatives undertaken/new proposals

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations:

National regulations on recruitment:

- 1. Regulations on conditions of employment for posts such as postdoctoral candidate, research fellow, research assistant and specialist candidate (link), that ensure that the standards for the intake of researchers, especially in the early stages of their careers are clearly specified.
- 2. Regulation concerning appointment and promotion to teaching and research posts (link). The regulation establishes general criteria for employment in teaching and research positions at the institutions under the Act on Universities and University Colleges.
- 3. The Personnel Handbook for State Employees (link) Chapter 1 contains guidelines for the State as employer. To safeguard disadvantaged groups, the following is included in all job announcements: «The state labour force shall reflect the diversity of Norwegian society to the greatest extent possible. Age and gender balance among employees is therefore a goal. It is also a goal to recruit people with immigrant backgrounds. People with immigrant backgrounds and people with disabilities are encouraged to apply for the position."

++ fully implemented

Institutional regulations on recruitment:

- 4. Regulations for the degree of Philosophiae Doctor (PhD) at the University of Bergen (link).
- 5. Diversity and Inclusion Action Plan (link)
- 6. Templates for announcements with standardized admission criteria.

13. Recruitment (Code)

Initiatives undertaken/new Implementation **GAP / Implementation impediments** proposals UiB already fulfills the principle by practicing in accordance with national and institutional regulations: National regulations on recruitment: 1. The Civil Servants' Act (link) Chapter 2 applies to recruitment procedures from the announcement of positions,

recommendations to employment. 2. The Personnel Handbook for State

termination in state positions.

++ fully implemented

Institutional regulations on recruitment:

Employees (link) regulates employment and

- 3. Regulations for appointments to academic positions and academic/administrative management positions (link) have rules regarding general administrative procedures for the employment procedure at UiB.
- 4. UiB's action plan for EU-funded focus areas 2016-2022 (link) is aimed at offering its researchers an effective and competent support unit for applications, contracts and project operations.

Page 21 of the survey shows UiB researchers' opinion of the announcement text.

14. Selection (Code) **GAP / Implementation** Implementation impediments proposals UiB already fulfills the principle by practicing in accordance with national and institutional regulations. It is a goal to further develop the deviation): institution's practice in this area through new measures in the Action Plan. National regulations on selection: 1. The Universities and

++ fully implemented

University Colleges Act (link) Section 6-3 regulates the composition of expert evaluation committees.

Institutional regulations on selection:

2. Regulations for appointments to academic posts and academic/administrative management positions (link) Section 6.2.2 set requirements for the composition of expert evaluation committees.

Initiatives undertaken/new

Proposed remedial measures in UiB's action plan for selection (positive

The selection committees shall be composed of persons with different expertise and competence, have good gender balance and include foreign persons. Members must have adequate training.

UiB meets the requirements through national and institutional regulations. To strengthen uniform routines, it should be considered, as measures in the action plan, to develop joint E-learning arrangements for evaluation committees. It is important to have revised templates for interviews and reference surveys.

15. Transparency (Code)

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
+/- almost but not fully i	UiB has almost, but not fully imlemented the principle: Institutional regulations on openness: Handbook for leaders (intranet)	Proposed remedial measures in UiB's action plan on transparency: There shall be transparency towards applicants for research positions in the institution's recruitment procedures and selection criteria. Feedback on the strengths and weaknesses of the application should also be given following the selection process. The principle must be seen in the context of questions 20 and 21 of the OTM-R checklist, which deals with information and feedback to applicants during the hiring phase. UiB has good procedures for transparency during the announcement and selection phase, but is not satisfied with our practice in relation to the requirement for feedback to applicants on strengths and weaknesses following the selection process. This discrepancy should be considered in conjunction with the OTM-R checklist, and possibly become a new OTM-R measure in the action plan.

16. Judging merit (Code)

16. Judging merit (Code)	
Implementation	GAP / Implementation impediments
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:
	National regulations on suitability assessment:
	The Act on Universities and University
	Colleges (link) Section 6-3 which regulates
	the employment of researchers.
	2. The Civil Servants' Act (link) Section 3,
++ fully implemented	which contains the qualification principle, after which the emphasis should be placed
· · · runy implomented	on education, experience and personal
	suitability, compared with the eligibility
	requirements set out in the announcement.
	Institutional regulations on assessment
	of suitability:
	3. Regulations for appointment to scientific
	positions and academic management positions (link) Section 6.3.2 governing the
	assessment of the personal suitability of applicants.

Initiatives

proposals

undertaken/new

17. Variations in the chronological order of CVs (Code)

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
++ fully implemented	UiB already fulfills the principle by practicing in accordance with national and institutional regulations. It is a goal to further develop the institution's practice in this area through new measures in the Action Plan:	Proposed remedial measures in UiB's action plan on variations in CVs' chronological structure (positive deviation): Career interruptions or variations in CVs' chronological structure should
	Pages 18 and 19 of the survey show researchers' views on the consequences of CV variations for the assessment of a research career.	be regarded as a potentially valuable contribution to researchers' professional development towards a multi-dimensional career path.

18. Recognition of mobility experience (Code)

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
++ fully implemented	Institutional regulations on recognition of mobility experiences: 1. UiB's action plan for internationalization 2016-2022 (link) has as a priority area to facilitate professionally, practically and economically for longer stays abroad and participation in international research cooperation for PhD candidates and post-doctoral fellows.	
	researchers' perception of how internal and external applicants are evaluated in the hiring process.	

19. Recognition of qualifications (Code)

	· · ·
Implementation	GAP / Implementation impediments
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:
++ fully implemented	National regulations on approval of qualifications: 1. The Civil Servants' Act (link) Section 3 contains the eligibility principle that the best-qualified applicant should be appointed, following an assessment of education, experience and personal suitability, compared with the eligibility requirements set out in the announcement. 2. The University and University College Act (link) Section 6-3 regulates the employment process in research positions 3. Appointment and promotion to teaching and research posts (link) 4. The Norwegian Association of Higher Education Institutions (UHR) (link) prepares subject specific criteria which are distributed to UiB's evaluation committees.
	Institutional regulations on approval of qualifications: 5. Regulations for appointments to scientific posts and academic/administrative management posts (link) UiB regulations stipulate that the evaluation should be at the international level and that

there should be foreign representation in the

expert committee.

Initiatives

proposals

undertaken/new

20. Seniority (Code)

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
++ fully implemented	National regulations on seniority: 1. Appointment and promotion to teaching and research posts (link) which sets out criteria for appointment to teaching and research posts. 2. Employment of post-doctoral research fellow, research fellow, research assistant and resident (link), which sets out employment conditions for posts such as post-doctoral fellow,PhD candidate,research assistant and specialist candidate. 3. The Working Environment Act (link), Section 13-1 which stipulates that discrimination due to age is prohibited.	

21. Postdoctoral appointments (Code)

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
++ fully implemented	UiB already fulfills the principle by practicing in accordance with national and institutional regulations. It is a goal to further develop the institution's practice in this area through new measures in the Action Plan:	UiB has a regulatory framework that includes job categories for researchers and post-doctoral research fellows, but experience shows that these are practiced differently in the faculties.
	National regulations on postdoctoral positions: 1. Employment of postdoctoral research fellow, research fellow, research assistant and resident (link), that stipulate employment conditions for positions such as postdoctoral positions.	Therefore, an overview is needed of the current framework and regulations for the use of these categories.

Working Conditions and Social Security

22. Recognition of the profession

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
++ fully implemented	National regulations on recognition of the profession: 1. The Universities and University Colleges Act (link) Section 1-5, which deals with the freedom and responsibilities of researchers.	
	Institutional regulations on recognition of the profession: 2. Ten ethical principles for the University of Bergen (link), Section 1.	

23. Research environment

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals	
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:		
	National regulations on research environment:		
	Act relating to working environment,		
	working hours and employment protection,		
	etc. (link), Chapter 4, about requirements		
++ fully implemented	for the working environment.		
	Institutional regulations on research		
	environment:		
	2. HSE-Action Plan (link)		
	3. The action plan for research		
	infrastructure (link) contains priority areas		
	for UiB to have common and larger		
	research infrastructures that contribute to		
	high-quality research.		

24. Working conditions

GAP/

Implementation

Implementation

impediments Initiatives undertaken/new proposals

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
++ fully implemented	UiB already fulfills the principle by practicing in accordance with	Proposed remedial measures in UiB's action plan for working conditions (positive deviation):
	national and institutional	In UiB's process for affiliation to C&C, the term "HR in research" is used in
	regulations. It is a	accordance with the primary purpose of
	goal to further	C&C's Principle 24 on working
	develop the institution's practice	conditions; to ensure that researchers' working conditions provide sufficient
	in this area through new measures in	flexibility to achieve good research results. Through existing national
	the Action Plan:	legislation, collective agreements, and institutional economic/administrative
	National regulations	arrangements, UIB strives for working
	on working conditions:	conditions that make it possible to combine family life with a research
	1. Regulations	career. UiB meets the C&C requirements
	concerning amendments to the	for researchers' working conditions.
	terms and conditions	Increasing participation in externally
	of employment for the	funded project work and international
	posts of post-doctoral research fellow,	networks allows research positions to have a clearer foundation than is the
	research assistant and resident (link).	case in today's position structure in the university sector. Therefore, research positions should be further regulated in
	Institutional	guidelines and employment agreements
	regulations on	for international positions and externally
	working conditions:	funded projects. Application writing and
	2. UiB's action plan	operation of projects are time-consuming,
	for EU-funded focus	and are mainly performed by the
	areas 2016-2022	researchers themselves. Administrative
	(link) has a scope for	support for UiB's BOA activities should
	personnel policy and	therefore be extended, including further
	career development	development of the BOA team.
	to be in accordance	Consideration should be given to
	with C&C. 3. The main	developing measures in the action plan within these areas.
	agreement for civil	within these aleas.
	agreemention on	

service employees with an Adaptation Agreement for UiB

Status

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

(link) Chapter 6 deals with the collective agreement on personnel policy in the enterprise.

4 Gender equality

- 4. Gender equality action plan (link)
- 5. Diversity and inclusion action plan (link)
- 6. Instructions for registering hours and overtime for UiB employees (link)
- employees (link)
 7. Guidelines for the allocation of research leave and special time arrangements for R & D initiatives (link), contains UiB's guidelines for the award of a research term and special time arrangements for R & D initiatives
- 8. Schemes for research fellows relating to illness or duty of care (intranet)

25. Stability and permanence of employment

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
++ fully implemented	National regulations on stable and long-term employment: 1. The Civil Servants' Act (link) Section 9, which contains regulations for permanent and temporary employment. 2. Regulations of the Civil Servants' Act	

26. Funding and salaries

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations. It is a goal to further develop the institution's practice in this area through new measures in the Action Plan:

National regulations on working conditions:

- 1. The Norwegian National Insurance Act (link) is intended to provide financial security by securing income and compensating for special expenses in the case of unemployment, maternity, illness, injury and disability, etc.
- 2.The Basic Collective
 Agreement for the Civil
 Service (link)which
 comprises agreements
 between the government
 and employees'
 organisations on pay and
 working conditions for civil
 service employees.
- 3.The Norwegian Public Service Pension Fund (link) is Norway's main provider of public occupational pensions, and in addition provides housing loans and insurance schemes.

Proposed remedial measures in UiB's action plan on financing and pay (positive deviation):

Researchers' employees shall ensure that all scientists are offered fair and attractive terms with respect to financing and/or pay, in accordance with their legal status, results and qualifications and/or responsibilities.

The civil service pay system is developing in the direction of more individual pay determination locally in the institutions, but it is still important that there is openness on this subject. General pay development must be seen in conjunction with individual pay compensation in connection with promotion on the career ladder, and with the allocation of prestigious research projects etc.

Pay is one of the means to ensure attractive working conditions for researchers, and should be seen in conjunction with remedial measures in the action plan.

++ fully implemented

27. Gender balance

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations. It is a goal to further develop the institution's practice in this area through new measures in the Action	Proposed remedial measures in UiB's action plan for gender balance (positive deviation): Employers shall strive to have a representative gender balance in personnel at all levels, by practicing equality policies in recruitment and in subsequent career stages, and ensuring equal treatment through good gender balance in selectionand evaluation committees.
++ fully implemented	National regulations on gender balance: 1. Act relating to equality and a prohibition against discrimination (link) Institutional regulations on gender balance 2.Gender Equality Action Plan (link)	UiB has a long tradition of equality policy in research positions and meets C&C requirements for gender balance. In spite of this, UiB acknowledges that there is a need to further develop measures that provide gender balance and equal opportunities for women on the career path. Measures to accomplish this should be incorporated into the action plan, through mentoring and promotion

courses.

28. Career development

GAP / Implementation Implementation impediments Initiatives undertaken/new proposals Proposal for remedial measures in UiB's action plan on career development: The strengthening of researchers' career development is the key development area for UiB in the initial implementation phase. The UiB's questionnaire on career development **UiB** has partly shows the need for action. imlemented the principle, and will Traditionally, researcher education at develop the UiB has been directed towards a career institution's practice in academia, whereas there is no in this area through particular system for researcher careers new measures in the outside academia. The extended social **Action Plan:** responsibility for educating scientists for administration, business and industry Institutional -/+ partially implemented etc. entails that UiB must adapt regulations on career researcher training and career guidance development: to cover the various disciplines outside UiB's action plan for academia. Training and responsibility EU-funded focus areas for career development must be defined 2016-2022 (link) has a for career paths within and outside of scope for personnel academia. policy and career development focus Various local career development area to be in initiatives are in use at UiB, these accordance with C&C. should be surveyed with a view to preparing a joint policy document, initiatives, good guidelines and advice

on career development for all

academia.

categories of scientific positions within

UiB should start a pilot project with Reflex as a career development tool.

29. Value of mobility

Implementation GAP / Implementation impediments UiB already fulfills the principle by practicing in accordance with national and institutional regulations: Institutional regulations on the value of mobility: 1. Sabbatical (intranet)

2. Financial support stays abroad (link)

4. International HR and mobility (link)5. The RCN policy 2016-2020 (link)

3. Mobility (link)

factors.

++ fully implemented

- 6. UiB's Action plan for internationalization 2016-2022 (link) emphasizes the exchange of ideas and knowledge through mutually binding cooperation across borders. The mobility of students and researchers, as well as the integration of an international, intercultural and global dimension in programmes of study and research, are key
- 7. The priority area for UiB's action plan for cooperation with working life 2018-2022 (link) is to make UiB's knowledge production and expertise more accessible. It will be easier for working life to derive advantage of our research and make researchers more conscious of how their expertise can be used. Such cooperation will also stimulate the participation of working life in research projects.

30. Access to career advice

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
		Proposal for remedial measures in UiB's action plan on access to career counselling:
-/+ partially implemented	UiB has partly implemented the principle, and will develop the institution's practice in this area through new measures in the Action Plan:	For all research groups, UiB's "Staff Interviews" scheme is meant to be a key tool for counselling and development. However, UiB's questionnaire shows that these intentions are not followed up equally well for all position groups in the faculties, both in terms of the frequency of staff interviews and their contents.
	on access to career counselling: Staff interviews (intranet) (link)	This deviation necessitates the introduction of measures to increase the frequency and quality of staff interviews, including highlighting career development and counselling in the template for researchers, so that this will be given greater attention in the interview.

31. Intellectual Property Rights

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
	National legislation on intellectual property rights: 1. The Norwegian Act respecting employees' rights to inventions (link) governing the right to inventions by employees in public or private service.	
++ fully implemented	Institutional legislation on intellectual property rights: 2. The IPR regulation (link). The purpose of this regulation is to clarify the extent of the university's right to use or exploit research and work results produced by university employees. 3. The rights policy of the University of Bergen (link), the information page shows the rights policy of the University of Bergen.	

32. Co-authorship

52. Co-authorship		
Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
	Institutional regulations on Institutional	
	regulations on co-authorship:	
	Ten ethical principles for the University of	
	Bergen (link) § 7:	
	The Vancouver recommendations must be	
	observed concerning co-authorship within	
++ fully implemented	specific areas. These recommendations	
	state that only active contributions to	
	publications as described in the rules	
	giveentitlement to co-author status. Peer	
	reviews by publishers or journal editorsdo	
	not exempt the individual from ensuring that	
	authorship according to these	
	recommendations actually exists. In areas	
	where the Vancouver recommendations are	

not practised, the authorship status must be

reasonably indicated.

33. Teaching

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations:

National regulations on teaching:

1. Regulations concerning the terms and conditions of employment for the posts of post-doctoral research fellow, research assistant and resident (link), governing teaching duties for these groups.

Institutional regulations on teaching:

++ fully implemented

- 2. Action plan for quality in education (link) has as its priority area to ensure that PhD candidates with teaching duties are offered professional teacher training in line with other educators. As well as to clarify that time used for teaching development is an integral part of the teaching section of all scientific positions. It is an additional aim to equate teaching competence and teaching quality with research in respect of appointment, promotion and pay development.
- 3. Rewarding Excellence in Education (link): "Rewarding Excellence in Education" is a reward system for teaching in UiB.

34. Complains/ appeals

Implementation

GAP / Implementation impediments

Initiatives undertaken/new proposals

UiB already fulfills the principle by practicing in accordance with national and institutional regulations:

National regulations on complaints:

1. The Working Environment Act (link)
Chapter 6 regulates the safety officer
scheme aimed at ensuring that the
enterprise is organised and maintained, and
that work is conducted in such a way that it
protects employees' safety, health and
welfare.

Institutional regulations on complaints:

2.Ten ethical principles for the University of Bergen (link) § 10:

The institution is responsible for facilitating bodies that make it possible to resolve ethical research conflicts of interest via an appeal board. Employees should loyally use - and normally accept the outcome of - such bodies, rather than maintaining or increasing the level of conflict within their academic environment.

- 3. The research ethics commitee (link)
- 4. Guidelines for notification (whistleblowing) at UiB (link)
- 5. Ethical guidelines for relations between supervisors and students or candidates at the University of Bergen (link)
- 6. Guideline for conflict management (link): The guideline for the resolution of conflicts between employees on professional and administrative issues, as well as on the exercise of the employer's right to manage.

++ fully implemented

35. Participation in decision-making bodies

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
	National regulations on participation in decision-making bodies: 1. The Act on Universities and University Colleges (link), Section 9-3 stipulates that the University Board shall have members elected among employees in teaching and research positions	
++ fully implemented	Institutional regulations on participation in decision-making bodies: 2. The regulations governing faculties' and departments' governing bodies (link) Section 2 stipulate that faculty boards shall have members elected by and among permanent and temporary employees in teaching and research positions. Section 13 stipulates that the department councils shall have members elected by and among permanent and temporary employees in teaching and research positions.	

Training and Development

36. Relation with supervisors

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
	UiB already fulfills the principle by practicing in accordance with national and institutional regulations:	
++ fully implemented	Institutional regulations on the relationship with supervisors: Regulations for the degree of Philosophiae Doctor (PhD) at the University of Bergen (link), pursuant to Section 6-1 work on the PhD thesis shall be conducted under individual supervision, and the PhD candidate shall have regular contact with their supervisors and shall be included in an active research environment. The PhD candidate shall have the opportunity to have their thesis work discussed in seminars.	

37. Supervision and managerial duties **GAP / Implementation** Initiatives undertaken/new impediments **Implementation** proposals UiB has almost, but not fully implemented the principle: Institutional regulations on Proposal for remedial supervision and management measures in UiB's action tasks: plan on supervisory and 1. Ten ethical principles for the management tasks: University of Bergen (link) Section Senior researchers have a particular responsibility for Academic supervision of young supervision and research researchers should take place on a management. These tasks generous basis and without are to be carried out exaggerated protection of own according to the highest academic interests, but professional standards, and nonetheless so that ownership of be exercised in constructive ideas and results is respected. and positive relationships 2. Regulations for the degree of with researchers so as to

Philosophiae Doctor (PhD) at the

supervisor (s) shall have a PhD or

supervisor has the main academic

for the PhD education for the PhD

and administrative responsibility

primary contact on a daily basis.

faculty to which the PhD candidate is admitted, or from institutions

competence in the field and be

active researchers. The main

candidate and shall be their

The main supervisor should

normally be employed in the

approved by the faculty.

University of Bergen (link),

pursuant to section 6.1, the

equivalent professional

+/- almost but not fully i...

In the report from UiB's questionnaire Pages 41-45, differences are shown in perceptions about the implementation of supervision. The deviation indicates that measures should be taken to strengthen the supervision.

achieve effective knowledge

development of researchers'

transfer and good

careers.

38. Continuing Professional Development

Initiatives undertaken/new Implementation **GAP / Implementation impediments** proposals UiB already fulfills the principle by practicing in accordance with national and institutional regulations: Institutional regulations on continuous professional development: Ten ethical principles for the University of Bergen (link) § 1 Creativity is an important precondition for scientific progress. This requires academic staff to have great freedom to design their own work tasks, as required by the position. ++ fully implemented This freedom is, nonetheless, not absolute, and it is first and foremost the academic staff's responsibility to exercise this creativity

in a way that serves the interests of the academic discipline, the institution and society in general. Academic staff thus have the freedom to choose their own research

methodology. They have the freedom - and responsibility - to communicate the results of their academic activities, via publication at their own choice, in teaching or by other

topics, hypotheses, sources and

means.

39. Access to research training and continuous development

Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals
		Proposal for remedial measures in UiB's action plan for access to research training and continuous professional development: Employers' responsibilities consist in ensuring that all researchers are given the opportunity for professional and career development, regardless of position and stage in their research career.
-/+ partially implemented	UiB has partly implemented the principle, and will develop the institution's practice in this area through new measures in the Action Plan.	At UiB various courses are available that provide scientists with training in career development. Employees at UiB in postdoctoral- and assistant professor positions, for example, can apply for participation in "Momentum" (link), a career development programme for younger researchers.
		It is a long-term development effort to establish a common system for continuous professional development and competence, which includes guidance for researchers at the later stages of the career path.

40. Supervision			
Implementation	GAP / Implementation impediments	Initiatives undertaken/new proposals	
		Proposed remedial measures in UiB's action	
	UiB has almost, but not fully implemented the principle:	plan on supervision: Employers should designate supervisors and establish	
+/- almost but not fully i	Institutional regulations on supervision: 1. In accordance with UiB's action plan for doctoral programmes (link), doctoral	supervision schemes for researchers. UiB has rules and a good system for supervision by both the main and assistant supervisors.	
	programmes of high international		

programmes of high international quality are offered in all disciplines. New and experienced PhD supervisors will be offered opportunities to develop and further develop their expertise in doctoral supervision.

UiB's questionnaire shows that it is important to follow up with training of supervisors, so that the institutional responsibility for supervision is met. Measures should therefore be considered for further development of the supervision system.